November 12, 2025

Company name:	Morinaga & Co., Ltd.
Name of representative:	Shinya Mori, Representative Director, President, COO (Securities code: 2201; Prime Market of the Tokyo Stock Exchange)
Inquiries:	Natsuko Okamoto, General Manager, Corporate Communication Division (Telephone: +81-3-3456-0150)

Notice Concerning Sale of Shares Held by Untraceable Shareholders

Morinaga & Co., Ltd. (the “Company”) announces as noted below that, at the Board of Directors meeting held today, the Company passed a resolution to sell shares stipulated in Article 197, paragraph 1 of the Companies Act (shares held by untraceable shareholders) in order to streamline work related to the administration of shares.

1. List of shareholders whose shares are to be sold

Details of the shareholders whose shares are to be sold, including their shareholder number, personal or organization name and address as they appear in the register of shareholders, and number of shares held, will be published on November 14, 2025 by way of electronic public notice, pursuant to Article 198 of the Companies Act. Please visit the Company's website (https://www.morinaga.co.jp/company/english/).

(Note)
“Untraceable shareholders” refers to those shareholders to whom notices or demands sent to their addresses recorded in the register of shareholders have not been received for five consecutive years or more, and who have also not received dividends of surplus for five consecutive years or more.

2. Schedule

November 14, 2025

Issuing a public notice and demand for objections regarding the sale of shares held by untraceable shareholders

February 16, 2026

Deadline for objections from untraceable shareholders

On or after March 24, 2026

Sale of shares held by untraceable shareholders

(Note) The shares held by untraceable shareholders are to be purchased by the Company as treasury stock, pursuant to Article 197, paragraphs 3 and 4 of the Companies Act.

3. Contact

Shareholders listed in the public notice are requested to contact the shareholder register administrator below for inquiries regarding this matter.

Shareholder register administrator	Mitsubishi UFJ Trust and Banking Corporation
Contact	Securities Agency Division, Mitsubishi UFJ Trust and Banking Corporation 1-1 Nikko-cho, Fuchu City, Tokyo Telephone 0120-232-711 (toll free, in Japan only)